## Applying Holistic Leadership to Create Healthier Workplace Cultures: Reflective Supervision

Lamarr Lewis July 11, 2024





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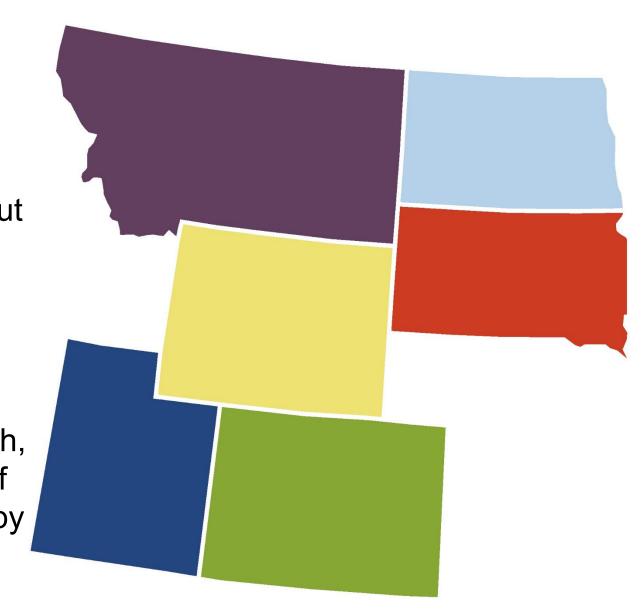
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The work of the Mountain Plains MHTTC is supported by grant H79SM081792 from the Department of Health and Human Services, Substance Abuse and Mental Health Services Administration.

The Mountain Plains Mental Health Technology Transfer Center

The Mountain Plains Mental Health Technology Transfer Center (Mountain Plains MHTTC) provides training and technical assistance to individuals who serve persons with mental health concerns throughout Region 8 (Colorado, Montana, North Dakota, South Dakota, Utah and Wyoming).

We belong to the Technology Transfer Center (TTC) Network, a national network of training and technical assistance centers serving the needs of mental health, substance use and prevention providers. The work of the TTC Network is under a cooperative agreement by the Substance Abuse and Mental Health Service Administration (SAMHSA).



## Land Acknowledgement Statement

Today, the University of North Dakota rests on the ancestral lands of the Pembina and Red Lake Bands of Ojibwe and the Dakota Oyate - presently existing as composite parts of the Red Lake, Turtle Mountain, White Earth Bands, and the Dakota Tribes of Minnesota and North Dakota. We acknowledge the people who resided here for generations and recognize that the spirit of the Ojibwe and Oyate people permeates this land. As a university community, we will continue to build upon our relations with the First Nations of the State of North Dakota - the Mandan, Hidatsa, and Arikara Nation, Sisseton-Wahpeton Oyate Nation, Spirit Lake Nation, Standing Rock Sioux Tribe, and Turtle Mountain Band of Chippewa Indians.



The MHTTC Network uses affirming, respectful and recovery-oriented language in all activities. That language is:

STRENGTHS-BASED AND HOPEFUL

INCLUSIVE AND ACCEPTING OF DIVERSE CULTURES, GENDERS, PERSPECTIVES, AND EXPERIENCES

HEALING-CENTERED AND TRAUMA-RESPONSIVE

INVITING TO INDIVIDUALS PARTICIPATING IN THEIR OWN JOURNEYS

PERSON-FIRST AND FREE OF LABELS

NON-JUDGMENTAL AND AVOIDING ASSUMPTIONS

RESPECTFUL, CLEAR AND UNDERSTANDABLE

CONSISTENT WITH OUR ACTIONS, POLICIES, AND PRODUCTS

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# AUTHENTIC CONNECTIONS APPLYING HOLISTIC LEADERSHIP TO CREATE HEALTHIER WORKPLACE CULTURES

Pt. 1-Reflective Supervision

Lamarr E. Lewis
in conjunction with
Mountain Plains MHTTC



#### **Learning Objectives**

- Explore strategies for fostering wellness and resilience to develop a healthier work culture within their scope of influence.
- Acquire practical skills in self-care, compassion, and inclusive strategies to integrate into their professional roles.
- Learn communication strategies to collaborate with others to develop adaptive strategies to address challenges in diverse teams.

Big Question: How can we build authentic connections and collaboration through holistic leadership?

#### **Quotes to Ponder**



"By three methods we may learn wisdom: First, by reflection, which is noblest; Second, by imitation, which is easiest; and third by experience, which is the bitterest." - Confucius

#### **IceBreaker**



What does
"authentic connection"
mean to you?

#### **Holistic Leadership Review**



**Listen Better** 

**Cultural Context** 

**Process Better** 

**Cultural Relativity** 

**Respond Better** 

Reflexive Response and Perspective Taking

### **Reflective Supervision**

Self-Reflection

Active Listening

Mutual Collaboration



#### **Active Listening**



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## An EAR for Listening Empathic

**Active** 

Reflective

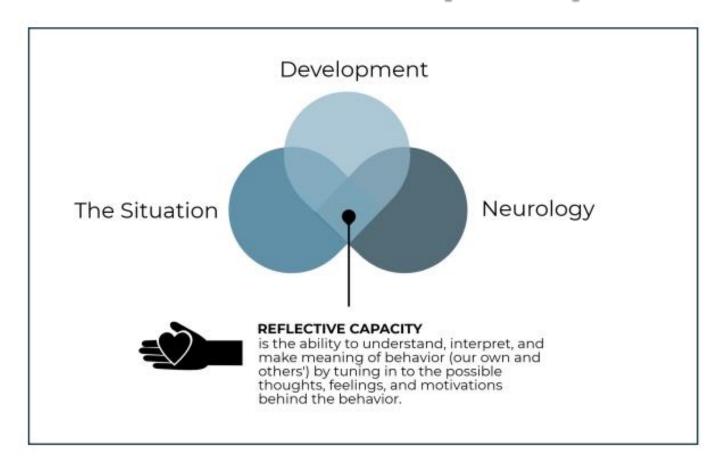
#### **BUT...** What's the Difference?



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- Reflection vs. Task Orientation
- Collaborative vs. Directive Approach
- 3. Holistic Development vs. Performance Metrics
- 4. Emphasis on Relationship Building vs. Task Management
- 5. Long-term Professional Growth vs. Immediate Task Completion

#### **Reflective Capacity**



#### Strategies to Implement

#### WHERE TO START?

Recognizing and Normalizing Reflection Challenges



Noticing and Describing Mental States

Making Connections Empathizing with and Acknowledging Feelings

## 5 Best Practice Reflective Supervision Techniques

- Cultivate a Supportive Environnent
- 2. Facilitate Self-Reflection
- 3. Promote Emotional Intelligence
- 4. Integrate Trauma-Informed Principles
- Encourage Continuous Learning and Development



### In Closing...



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**MP MHTTC** 

https://mhttcnetwork.org/center/mountain-plains-mhttc/

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